

# GPN 3<sup>rd</sup> Party Contracting Manager

| Role Details   |   |            |                   |
|--|---|------------|-------------------|
|  |   |            |                   |
| Job Title:   | 3 <sup>rd</sup> Party Senior Contracting<br>Manager | Date:      | October 2020      |
| Reports to:  | Global Procurement Leader                           | Agreed by: | Michelle Connolly |
| Location   | USA   | Version:   | 1                 |
|  |   |            |                   |
| Job Purpose: Develop and implement strategy for global 3 <sup>rd</sup> party and Car providers that aligns |   |            |                   |

| Job Purpose: | Develop and implement strategy for global 3 <sup>rd</sup> party and Car providers that aligns |
|--------------|---|
|              | with stakeholder requirements and business direction. Manage and enhance                      |
|              | supplier relationships and agreements with a goal of improving returns to the                 |
|              | FCTG business via increased available margins, override returns and product sales             |
|              | across all business units (Wholesale/Corporate/Retail).                                       |
|              |   |

#### Accountabilities

| Accountabilities  | Weighting<br>% | Objectives  | Performance Measures  |
|---|----------------|---|---|
| <u>Commercial Product</u><br><u>Strategy</u> ; Implement 3 <sup>rd</sup><br>Party Procurement strategy<br>which supports the<br>profitable sales on 3 <sup>rd</sup> Party<br>and global Car contracts.<br>Delivering on TTV, margin<br>and override growth<br>ensuring targets are<br>achieved. | 40%            | <ul> <li>Identify opportunities for<br/>3<sup>rd</sup> party partnerships to<br/>supplement FIT<br/>Procurement range and<br/>strategy</li> <li>Expand global Car<br/>portfolio in line with<br/>Procurement strategy</li> <li>Deliver competitive and<br/>unique Product that meets<br/>stakeholder requirements</li> <li>Secure profitable<br/>commercial agreements</li> <li>Maximum Margin /<br/>Overrides / SLA</li> <li>Achieve and exceed<br/>budgets for 3<sup>rd</sup> Party<br/>procurement</li> <li>Identify opportunities to<br/>improve existing<br/>commercial agreements</li> <li>Proactive data analysis<br/>and reporting of trends to<br/>identify opportunity</li> </ul> | <ul> <li>Achievement of<br/>override Revenue<br/>Targets</li> <li>TTV / Room night<br/>growth</li> <li>Total Available Margin<br/>increase</li> <li>Maximum Selling<br/>Partner Engagement</li> <li>Effective channelling of<br/>leakage</li> </ul> |



|  |     | <ul> <li>Deliver improved<br/>efficiencies to drive<br/>increased sales and<br/>sustainable contracting<br/>methods</li> </ul>  |  |
|--|-----|---|--|
| Supplier Relationships;<br>Proactively manage<br>supplier contracts<br>enhancing and building on<br>existing and new<br>relationships.   | 25% | <ul> <li>Negotiation and Supplier<br/>management</li> <li>Technical, financial and<br/>commercial acumen</li> <li>Maximum Margin /<br/>driving Overrides / SLA</li> <li>Maximise access to all<br/>available rate types</li> <li>Availability of product</li> <li>Implement &amp; deliver<br/>GPN Collection</li> <li>Speed to market</li> <li>Build relationships with<br/>supplier partners and<br/>identify new<br/>opportunities</li> </ul>                               | <ul> <li>Commercial return on<br/>all contracted products</li> <li>Enhanced supplier<br/>engagement</li> <li>Renewed Supplier Value<br/>proposition well<br/>received</li> <li>Global Car portfolio<br/>established</li> <li>GPN Collection<br/>successfully rolled out</li> </ul> |
| Partnerships; Collaborate<br>and enhance relationships<br>with key partners ensuring<br>GPN have the best product<br>and commercial returns to<br>enable our Global Partners<br>to deliver on their product<br>strategies. | 25% | <ul> <li>Deliver globally a<br/>consistent approach to 3<sup>rd</sup><br/>Party procurement</li> <li>Identifying key internal<br/>and external partners</li> <li>Working collaboratively<br/>alongside the FIT, Tactical,<br/>Chains and Corporate<br/>disciplines</li> <li>Maximise coop support</li> <li>Customer service focused<br/>meeting and delivering on<br/>all needs for Global Selling<br/>Partners</li> <li>Clear communication<br/>strategy in place</li> </ul> | <ul> <li>Increased sales and<br/>income from Global<br/>partners</li> <li>Channelled localised<br/>Partner leakage</li> <li>Positive partner<br/>feedback and<br/>engagement</li> </ul>  |
| Internal Stakeholder<br>Engagement &<br>Coordination; Proactively<br>communicate with GPN<br>Business Leaders and<br>teams and project<br>management across<br>disciplines   | 10% | <ul> <li>Provide relevant and<br/>timely communicates to<br/>internal stakeholders on<br/>3<sup>rd</sup> Party</li> <li>Coordinate projects and<br/>communication across<br/>each discipline globally</li> </ul>  | <ul> <li>Positive stakeholder<br/>feedback and<br/>engagement</li> </ul>   |



#### **Person Profile**

### Key Competencies

| Competency                   | Description  |
|------------------------------|--|
| Customer Focus               | Provide outstanding service internal business partners and   |
|                              | external customers   |
|                              | Focus on customer needs  |
|                              | Ability to listen and identify opportunities to grow land sales  |
| Commercial Acumen            | Focus on results – income, margin, profit  |
|                              | • Ability to collaborate with senior leadership team and partners  |
|                              | Understands key business drivers for their Area and  |
|                              | contributes to success   |
|                              | Company/product knowledge     Entropropourial mindset (identifies business apportunities for             |
|                              | <ul> <li>Entrepreneurial mindset (identifies business opportunities for<br/>the organisation)</li> </ul> |
|                              | Professional/Leadership skills   |
|                              | <ul> <li>Execute effectively, ability to deploy strategy and make<br/>strategic decisions</li> </ul>     |
| Excellent Communicator       | Foster open & honest communication   |
|                              | Listen actively  |
|                              | <ul> <li>Practices information sharing &amp; problem solving</li> </ul>                                  |
|                              | <ul> <li>Considers the needs of the audience and communicates in a</li> </ul>                            |
|                              | fashion that will best meet these needs  |
|                              | Ability to identify and decipher messages from non-verbal  |
|                              | communication  |
|                              | Aware of language barriers and cultural sensitivities  |
|                              | Presents ideas & concepts logically and clearly  |
| Partnering and Building      | Professional and friendly in dealing with business partners and  |
| Relationships                | external parties   |
|                              | Builds and sustains productive relationships   |
|                              | Establishes rapport with partners  |
|                              | Builds trust in relationships  |
|                              | <ul> <li>Experience in Senior Stakeholder management and<br/>relationships</li> </ul>                    |
| Upholds Company Philosophies | Takes ownership for successes and failures   |
| and Culture                  | • Demonstrates a belief in FCL philosophies and values   |
|                              | Exhibits a passion for their business and company  |
|                              | Encourages a sense of enjoyment in the workplace   |
| Makes effective decisions    | Identifies and understands issues, problems and opportunities  |
|                              | Compares data from different sources to draw conclusions   |
|                              | Makes difficult decisions when required  |
|                              | • Takes actions that are consistent with available facts,  |
|                              | constraints, and probable consequences   |



| • | Accepts constructive feedback in open fashion  |
|---|--|
| • | Receptive to new ideas and adaptable to change |

| Skills and Capabilities                |   |
|--|---|
| Skills/Capabilities                    | Description   |
| Financial Management                   | Interpret financial management reports  |
|  | Develop budgets and financial targets   |
|  | Achieve agreed financial targets  |
| Problem solving and analysis           | <ul> <li>Develop structured approach and framework for resolving<br/>key business problems</li> <li>Apply problem-solving frameworks and use appropriate<br/>analytical tools</li> <li>Present clear recommendations to senior management</li> </ul>  |
|  | Actively works to overcome obstacles  |
| Stakeholder management                 | <ul> <li>Proactively identify key stakeholder groups</li> <li>Seek input from stakeholders and respond to stakeholder queries</li> <li>Clearly communicate key business outcomes with</li> </ul>  |
|  | stakeholders  |
| Travel Industry knowledge              | <ul> <li>Demonstrate detailed knowledge of travel industry and<br/>Flight Centre business</li> <li>Extensive wholesale experience</li> </ul>  |
| Supplier and Stakeholder<br>management | <ul> <li>Develop and implement plan for globally managing supplier partners in accordance with overall product strategy</li> <li>Provide guidance and strategy for supplier management</li> <li>Set targets for all disciplines (financial and non-financial)</li> <li>Monitor PM's portfolio performance on a regular basis</li> <li>Identify, communicate and manage resolution of key issues with key stakeholders and team members</li> </ul> |
| Negotiation skills                     | <ul> <li>Support and effectively present coherent, well-structured negotiating positions to team</li> <li>Strong collaborator</li> <li>Build long-term relationships with negotiating partners</li> <li>Recognises when planned outcome is not possible and appropriately applies settlement strategies to achieve goals</li> </ul>   |
| Effective Persuasion and               | Influences people and sells the benefits of change  |
| Influence                              | <ul> <li>Plans approach and identifies solutions</li> <li>Diplomatically uses persuasion and influence to negotiate waivers and favours and other solutions</li> <li>Able to achieve workable arrangement that meets the needs / guidelines of the organisation / client / supplier</li> </ul>  |
| Systems knowledge                      | Able to learn new systems quickly   |

## Qualifications



| Qualification      | Essential/Desirable  |
|--------------------|--|
| Wholesale Industry | Deep understanding of GPN business model                     |
| Experience         | Demonstrated ability to improve FCTG profit through supplier |
|                    | negotiations   |
| Supplier relations | Experience in supplier relations                             |