Associate Nurse/Midwife Unit Manager

Southern Adelaide Local Health Network

Role Description

Position	Associate Nurse Unit Manager
Classification	Registered Nurse/Midwife Level 2
Division	Mental Health Services
Department / Section / Unit / Ward	Repat Neuro-Behavioural Unit
Role reports to	Operationally: Nurse Unit Manager, RNBU Professionally: Nurse Consultant, RNBU
CHRIS 21 Position Number P35461	Role Created / Review Date 01/01/2021
Criminal History Clearance Requirements ☐ National Police Check ☐ Child - Prescribed (Working with Children Check) ☐ Aged (Screening Unit, DHS)	Immunisation Risk Category Category A (direct contact with blood or body substances

JOB SPECIFICATION

Repat Neuro-Behavioural Unit (RNBU):

The RNBU will provide high quality, compassionate, relationship-centred care to consumers living with dementia who experience associated behavioural and psychological symptoms at very severe to extreme levels. These consumers will have specialised needs that make them initially not able to be supported in mainstream aged care environments, with a goal of the unit being successful transfer to a less specialised long term setting. The care model places the person at the centre of individualised care including strong engagement with carers and loved ones both upon entry into the Unit and throughout the consumer journey.

Care is to be provided in a way that is respectful of, and responsive to, the preferences, needs and values of people and those who care for them.

The RNBU will place strong emphasis on ensuring team members' individual personal values align with a culture of relationship centred care. The team will be supported by intensive on-boarding and ongoing professional development.

Repat Neuro-Behavioural Unit (NBU) Values & Care Principles:

- Passion for quality and dignity in the care of older people
- Develop relationships with each other that are based on connecting emotionally, sensitivity, genuineness, compassion, dignity, respect, humility and openness
- Have the courage to approach challenging situations with patience, tactfulness and a genuine desire to achieve the best outcome for all
- Being part of a supportive and collaborative team
- Respect for consumers, their carers and colleagues

- Ability to apply a holistic approach to assessment and care
- Ability to connect emotionally and deliver dignified and compassionate experiences for all
- Developing positive relationships
- Understanding and application of least restrictive practices
- Resilience in working with complex situations
- Ability to value different perspectives, to seek
 & act on guidance

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Primary Objective(s) of role:

Provide caring and compassionate nursing services to consumers living with very severe and extreme behavioural and psychological symptoms of dementia (BPSD) (Brodaty tier 7).

Working within a multidisciplinary team to deliver high quality care in a holistic and respectful manner.

Provide nursing and/or midwifery services in a variety of health service settings which has been consolidated by experience and/or further study with staff at this level developing from competent to proficient practitioners.

Accepts accountability for their own practice standards, activities delegated to others and the guidance and development of less experienced staff.

Provide support to the Nursing/Midwifery Nurse/Midwife Unit Manager or equivalent in the leadership of nurses/midwives in the ward/unit/service.

Employees in this role will undertake a portfolio within which they will:

- Promote continuity and consistency of care in collaboration with other AN/MUM and the Nurse/Midwife Unit Manager or equivalent;
- Assist the Nurse/Midwife Unit Manager or equivalent in the implementation of practice changes; and

Assist the Nurse/Midwife Unit Manager or equivalent in undertaking ward/unit/service management responsibilities, e.g. Performance management processes, recruitment, staffing, leave management, rostering, work allocation and attendance management; financial and supplies planning and monitoring.

Direct Reports: (List positions reporting directly to this position)

To the ANUM Out of Hours

- > Clinical Nurse (Level 2)
- > Registered Nurse (Level 1)
- > Enrolled Nurse
- Student Nurses

Key Relationships / Interactions:

Internal:

- > Maintains a close working relationship with the Clinical Nurse/Midwife (Level 2) and supports the role of the Nurse/Midwife Unit Manager.
- Maintains cooperative and productive working relationships with all members of the healthcare team.
- > Supports and works collaboratively with less experienced members of the nursing team.

External:

Maintains relationships with non-government organisations or other government organisations.

Challenges associated with Role:

Major challenges currently associated with the role include:

- > Caring for consumers living with dementia who experience associated behavioural and psychological symptoms at very severe to extreme levels.
- > Managing a team and addressing inconsistencies in between practice and polices/procedures
- > Monitoring and managing unit resources and promoting a culture of due diligence
- > Keeping up-to-date with professional standards of practice, implementing and monitoring evidence based care and quality and safety initiatives
- > Dealing appropriately with mental health consumers and their families where there can be multiple complexities, diverse cultural backgrounds and consumer expectations.

Delegations: (As defined in SALHN instruments of delegations)

(Levels / limits of authority in relation to finance, human resources, Work Health and Safety and administrative requirements as defined by Departmental delegations and policies.)

Financial N/A
Human Resources N/A
Procurement N/A

Resilience

SA Health employees persevere to achieve goals, stay calm under pressure and are open to feedback.

Performance Development

As an individual it is your responsibility to actively participate in the Performance Review & Development Program which will include a six (6) monthly review of your performance against the responsibilities and key result areas associated with your position.

As a Manager you, or your delegate, are required to action the Performance Review & Development Program inclusive of six (6) monthly reviews, for all employees for whom you are responsible.

General Requirements

Managers and staff are required to work in accordance with the Code of Ethics for South Australian Public Sector, Policies, Procedures and legislative requirements including but not limited to:

- > National Safety and Quality Health Care Service Standards.
- > Work Health and Safety Act 2012 (SA) and when relevant WHS Defined Officers must meet due diligence requirements.
- > Return to Work Act 2014 (SA), facilitating the recovery, maintenance or early return to work of employees with work related injury / illness.
- > Meet immunisation requirements as outlined in the Immunisation for Health Care Workers in South Australia Policy Directive.
- > Equal Employment Opportunities (including prevention of bullying, harassment and intimidation).
- > Children's Protection Act 1993 (Cth) 'Notification of Abuse or Neglect'.
- > Public Interest Disclosure Act 2018.
- > Disability Discrimination.
- > Information Privacy Principles.
- > Relevant Awards, Enterprise Agreements, *Public Sector Act 2009*, *Health Care Act 2008*, and the SA Health (Health Care Act) Human Resources Manual.
- > Relevant Australian Standards.
- > Duty to maintain confidentiality.
- Smoke Free Workplace.
- > To value and respect the needs and contributions of SA Health Aboriginal staff and clients, and commit to the development of Aboriginal cultural competence across all SA Health practice and service delivery.
- > Applying the principles of the South Australian Government's Risk Management Policy to work as appropriate.
- > Mental Health Act 2009 (SA) and Regulations

Handling of Official Information

By virtue of their duties, SA Health employees frequently access, otherwise deal with, and/or are aware of, information that needs to be treated as confidential.

SA Health employees will not access or attempt to access official information, including confidential patient information other than in connection with the performance by them of their duties and/or as authorised.

SA Health employees will not misuse information gained in their official capacity.

SA Health employees will maintain the integrity and security of official or confidential information for which they are responsible. Employees will also ensure that the privacy of individuals is maintained and will only release or disclose information in accordance with relevant legislation, industrial instruments, policy, or lawful and reasonable direction.

Special Conditions

- > It is mandatory that no person, whether or not currently working in SA Health, will be eligible for appointment to a position in SA Health unless they have obtained a satisfactory Background Screening and National Criminal History Clearance.
- Prescribed Positions under the Child Safety (Prohibited Persons) Act 2016 and Child Safety (Prohibited Persons) Regulations 2019 must obtain a Working with Children Clearance through the Screening Unit, Department of Human Services.
- > Working with Children Clearance must be renewed every five (5) years.
- > 'Approved Aged Care Provider Positions' as defined under the Accountability Principles 1998 made in pursuant to the *Aged Care Act 2007* (Cth) must be renewed every 3 years.
- > Appointment and ongoing employment is subject to immunisation requirements as per Risk Category identified on page 1.
- Depending on work requirements the incumbent may be transferred to other locations across SA Health to perform work appropriate to classification, skills and capabilities either on a permanent or temporary basis subject to relevant provisions of the *Public Sector Act 2009* for Public Sector employees or the SA Health (Health Care Act) Human Resources Manual for *Health Care Act*, 2008 employees.
- > The incumbent may be required to participate in Counter Disaster activities including attendance, as required, at training programs and exercises to develop the necessary skills required to participate in responses in the event of a disaster and/or major incident.
- > May be required to assume responsibilities as delegated by the Nursing Director for specific relevant functions.
- > Some out of hours work may be required.
- > Works 38 Hours over 7 days OR works Monday to Friday.

Key Result Areas	Major Responsibilities
Lead the team	 Ensure the delivery of high quality and safe care consistent with the SALHN Integrated Governance Framework and Consumer Engagement Framework and Plan. Ensure that service provision and the activities of the Division / Unit / Ward / Service are person and family centred and professionally and effectively conducted by contributing to the development of an integrated team approach and culture which is highly responsive to the needs of our consumers. Delivering a responsive service and support that is able to articulate needs and is sensitive to relationship, social and cultural values of the consumer and family/carer. Providing honest and sensitive feedback, whilst being receptive to and encouraging constructive feedback. Demonstrating awareness of adult safeguarding requirements Ensure the effective management of human, financial and physical assets through appropriate planning and allocation of resources to achieve agreed Division / Unit / Ward / Service and strategic plans. Lead, develop and foster a positive work culture which is based on SA Public Sector and SALHN values and promotes patient / client focussed service, learning and development, safety and welfare of employees, acknowledges differences, and encourages creativity and innovation. Budget preparation, monitoring and reporting and adherence to resources allocations.
Direct/indirect patient/client care	 > Provide proficient, person centred, clinical nursing/midwifery care and/or individual case management to patients/clients in a defined clinical area; > Provide compassionate relationship centred care and/or individual case management to consumers that involves carers. > Building knowledge of the consumer and carer as individuals and as a network of relationships which provide human connection. > Participate in caring conversations and practice which are underpinned by courage, connecting emotionally, being curious, collaborating, considering perspectives, compromising, and celebrating the consumer. > Engaged in SA Health dignity in care principles, providing emotional supports in efforts to understand the consumer and relieve distress.
	 Understanding trauma and its impact – recognising unmet needs and how this may be impacted on from past traumatic experience. Monitoring patient/client care plans to ensure appropriate care outcomes are achieved on a daily basis; Oversee the provision of nursing/midwifery care within a team/unit.
Support of health service systems	 Assists and supports the Nurse/Midwife Unit Manager or equivalent in management, clinical, and education activities; Plan and coordinate services including those from other disciplines; Act to resolve local and/or immediate nursing/midwifery care or service delivery problems; Support change management processes.
Education	> Hold a contemporary professional practice portfolio containing evidence of postgraduate qualification in Mental Health, learning and practice experience that underpin a demonstrable application of knowledge and skills commensurate with the level and type of practice expected of the role.

	 Participate in clinical teaching, overseeing learning experience, and goal setting for students, new staff and staff with less experience; Assist the Nurse/Midwife Unit Manager and Nurse/Midwife Educators to maintain a learning culture by being a resource person, encouraging reflection and professional development, and assisting others to maintain portfolios/records of learning
Research	 Participate in clinical auditing, clinical trials and/or evaluative research; Integrate advanced theoretical knowledge, evidence from a range of sources and own experience to devise and achieve agreed patient/client care outcomes; Assist the Nurse/Midwife Unit Manager or equivalent to maintain and record monitoring and evaluative research activities in the ward/unit.
Professional leadership	 Promote continuity and consistency of care in collaboration with the Nurse/Midwife Unit Manager or equivalent of the ward/unit/service; Provide shift by shift leadership in the provision of nursing/midwifery care within a team or unit and facilitate patient flow; Act as a resource person within an area based on knowledge, experience and skills.

1. ESSENTIAL MINIMUM REQUIREMENTS

Educational/Vocational Qualifications

Registered as a Nurse by the Nursing and Midwifery Board of Australia and who holds a current practicing certificate. Must be enrolled in an approved mental health course or hold a qualification in mental health practice.

Personal Abilities/Aptitudes/Skills

- > Proven commitment to the principles and practise of:
 - EEO, Ethical Conduct, Diversity and Worker Health & Safety.
 - Quality management and the provision of person and family centred care.
 - Risk management.
- > Effective communication, problem solving, conflict resolution and negotiation skills.
- > Ability to work effectively within a multidisciplinary team.
- > Ability to prioritise workload and meet set timelines, whilst working under minimal supervision.
- > Ability to be creative, innovative and flexible when approaching issues within the healthcare setting.

Experience

- > Registered Nurse/Midwife with at least 3 years, full time equivalent, post registration experience.
- > Demonstrated competence in mental health nursing practice in accordance with the relevant standards
- > Experience in the leadership and direction of student nurses, enrolled nurses and less experienced registered nurses.
- > Proven experience in delivering high quality and safe care consistent with the National Safety and Quality Health Care Service Standards. (Mandatory for all clinical positions.)

Knowledge

- > Knowledge and understanding of relevant legislation, industrial agreements, standards, codes, ethics and competency standards.
- > Knowledge of Quality Improvement Systems as applied to a health care setting.
- > Knowledge of contemporary professional nursing/midwifery and health care issues.
- > Awareness of National Safety and Quality Health Service Standards.
- > Understanding of Delegated Safety Roles and Responsibilities.
- > Understanding of Work Health Safety principles and procedures.
- > Understanding of Quality Management principles and procedures.
- > Awareness of person and family centred care principles and consumer engagement principles and procedures.

2. DESIRABLE CHARACTERISTICS (to distinguish between applicants who meet all essential requirements)

Personal Abilities/Aptitudes/Skills

- > Ability to work within a team framework that fosters an environment that develops staff potential.
- > Skills in using computers and software relevant to the area of practice.
- > Ability to co-ordinate and/or provide professional Clinical supervision, training and education to staff
- > Ability to work collaboratively with clients, carers, other agencies and community services.
- > Ability to coordinate comprehensive service provision for clients who have complex needs.
- Computer literacy in the current nursing and clinical information systems;
- > Demonstrated commitment to:
- > Recovery based principles
- > Client focussed care
- > National Mental Health Policy / Plans

Experience

- Experience in working with older persons and consumers living with dementia.
- Proven experience in basic computing skills, including email and word processing.
- Experience with quality improvement activities.
- Experience in evaluating the results of nursing research and integrating, where relevant, the results into nursing practice.
- Experience leading a nursing or multidisciplinary team and rostering
- > Experience delivering group therapy for clients and or families
- > Experience in management and leadership roles
- Experience providing health education and counselling to therapeutic groups
- > Experience in delivering effective, evidence based groups and psycho-education to patients, families and carers
- > Experience delivering evidence based nursing care specific to the area of practice
- Experience nursing people with complex psychiatric, substance abuse and medical comorbidities

Knowledge

- > Awareness of current literature and approaches to contemporary care of older people living with dementia
- > Awareness of the Charter of Health and Community Services rights.
- > Knowledge of the South Australian Public Health System.

Educational/Vocational Qualifications

- > Where applicable, qualifications relevant to practice setting.
- > Tertiary qualifications in nursing or human services related discipline.

Organisational Overview

Our mission at SA Health is to lead and deliver a comprehensive and sustainable health system that aims to ensure healthier, longer and better lives for all South Australians. We will achieve our objectives by strengthening primary health care, enhancing hospital care, reforming mental health care and improving the health of Aboriginal people.

SA Health is committed to a health system that produces positive health outcomes by focusing on health promotion, illness prevention and early intervention. We will work with other government agencies and the community to address the environmental, socioeconomic, biological and behavioural determinants of health, and to achieve equitable health outcomes for all South Australians.

SA Health Challenges

The health system is facing the challenges of an ageing population, increased incidence of chronic disease, workforce strategies, and ageing infrastructure. The SA Health Strategic Plan has been developed to meet these challenges and ensure South Australians have access to the best available health care in hospitals, health care centres and through GPs and other providers.

Our Legal Entities

SA Health is the brand name for the health portfolio of services and agencies responsible to the Minister for Health and Wellbeing. The Department for Health and Wellbeing is an administrative unit under the Public Sector Act 2009.

Governing Boards

The State Government is reforming the governance of SA Health, including from 1 July 2019 the establishment of 10 Local Health Networks, each with its own Governing Board.

Statewide	> Women's and Children's Health Network
Metropolitan	> Central Adelaide Local Health Network
	> Southern Adelaide Local Health Network
	> Northern Adelaide Local Health Network
Regional	> Barossa Hills Fleurieu Local Health Network
	> Yorke and Northern Local Health Network
	> Flinders and Upper North Local Health Network
	> Riverland Mallee Coorong Local Health Network
	> Eyre and Far North Local Health Network
	> South East Local Health Network

Southern Adelaide Local Health Network (SALHN)

SALHN provides care for more than 350,000 people living in the southern metropolitan area of Adelaide as well as providing a number of statewide services, and services to those in regional areas. More than 7,500 skilled staff provide high quality patient care, education, research and health promoting services.

SALHN provides a range of acute and sub-acute health services for people of all ages.

SALHN includes

- > Flinders Medical Centre
- > Noarlunga Hospital
- > GP Plus Health Care Centres and Super Clinics
- > Mental Health Services
- Sub-acute services, including Repat Health Precinct
- > Jamie Larcombe Centre
- > Aboriginal Family Clinics

OFFICIAL **OUR OUR MISSION PURPOSE** To build a thriving community by consistently delivering reliable and We will extend our focus to address the social respectful health care for, and determinants of health during the first 1,000 days and with, all members of our the last 1,000 days of a vulnerable person's life. We will partner with community and non-government care providers so that all members of our community can access care and live meaningful lives. **OUR OPERATING ENABLING PRINCIPLE STRATEGIES** Strategic alignment To listen, act, make better, Continuous improvement culture Integrated management system

Code of Ethics

The Code of Ethics for the South Australian Public Sector provides an ethical framework for the public sector and applies to all public service employees; it sets out the **South Australian Public Sector Values** as:

- > Service We proudly serve the community and Government of South Australia.
- > Professionalism We strive for excellence.
- > Trust We have confidence in the ability of others.
- > Respect We value every individual.
- > Collaboration & engagement We create solutions together.
- > Honesty & integrity We act truthfully, consistently, and fairly.
- > Courage & tenacity We never give up.
- > Sustainability We work to get the best results for current and future generations of South Australians.

The Code recognises that some public sector employees are also bound by codes of conduct relevant to their profession.

Domestic and Family Violence

The Southern Adelaide Local Health Network (SALHN) recognises the devastating impact domestic or family violence can have on the lives, of those who experience abuse and are committed to supporting employees who experience domestic or family violence by providing a workplace environment that provides flexibility and supports their safety.

Signature

Role Acceptance
I have read and understand the responsibilities associated with the Associate Nurse Unit Manager in the
Mental Health Services Division and organisational context and the values of SA Health as described within
this document.
Name

Date